The 2030 OPPORTUNITY SHAPING MALLS OF THE FUTURE





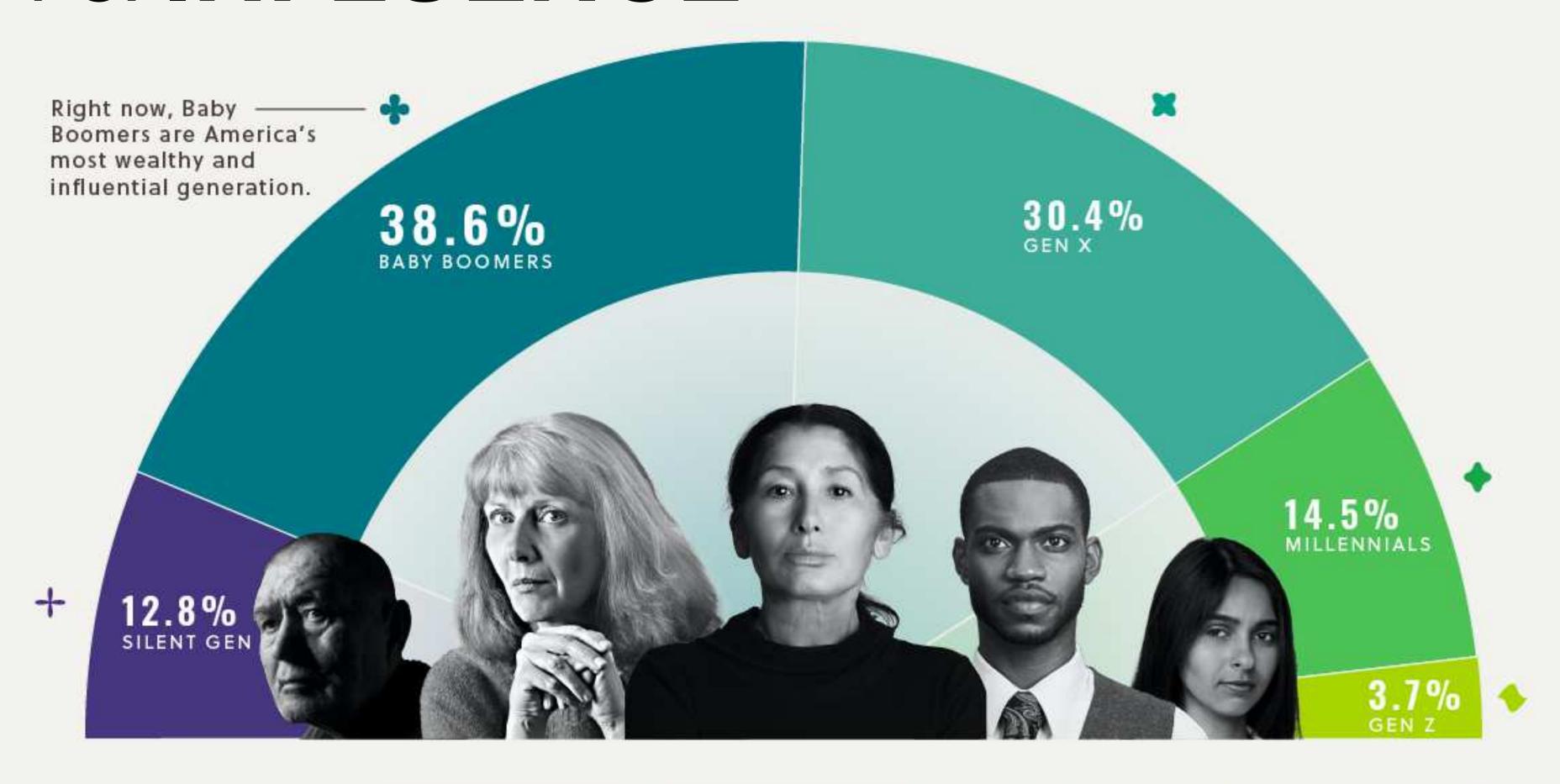
HOW DO WE CREATE MALLS TODAY for the NEEDS of TOMORROW?



Each wave of [technological] change doesn't eliminate what came before it, but reshapes the landscape & redefines customer expectations, often beyond recognition.

The Future of Shopping Harvard Business Review

POWER & INFLUENCE



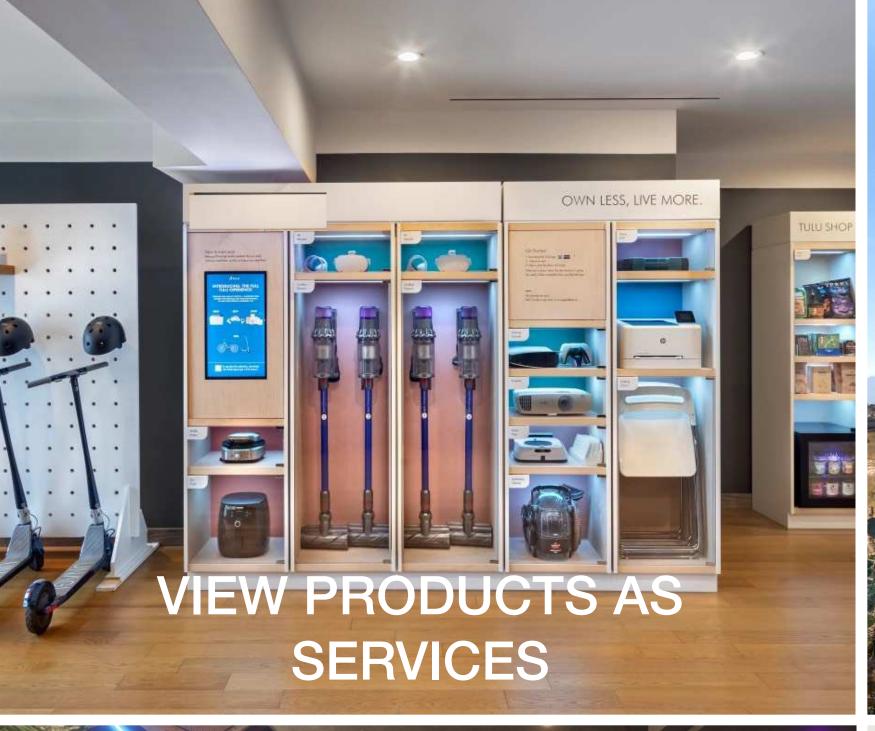
GENERATION
Born
Age in 2023

SILENT 1928-1945 78-95 BOOMER 1946-1964 59-77

GEN-X 1965-1980 43-58 MILLENNIAL 1981-1996 27-42 GEN-Z 1997-2012 11-26

ALPHA 2013-2025 0-10











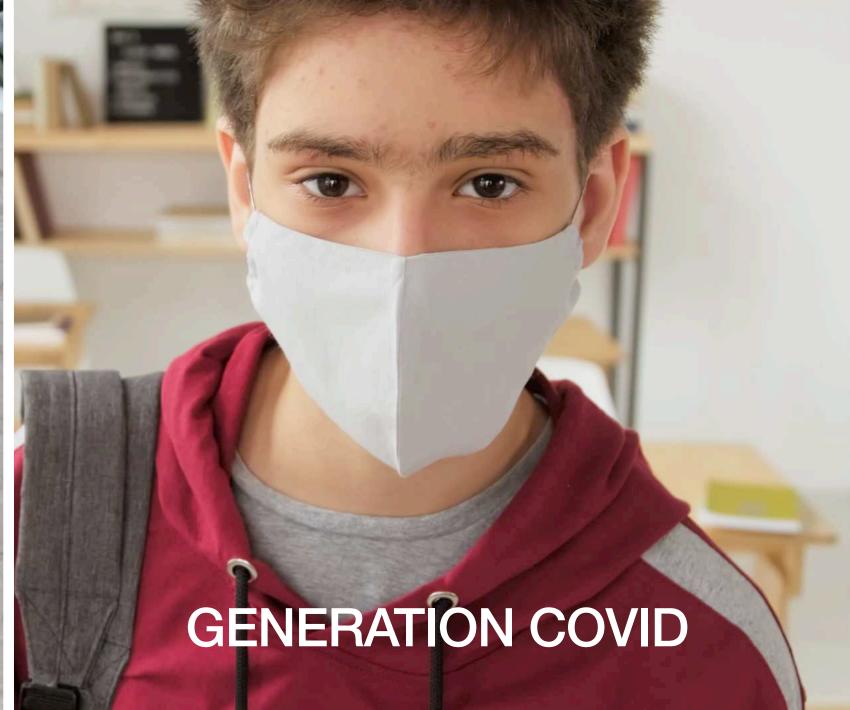


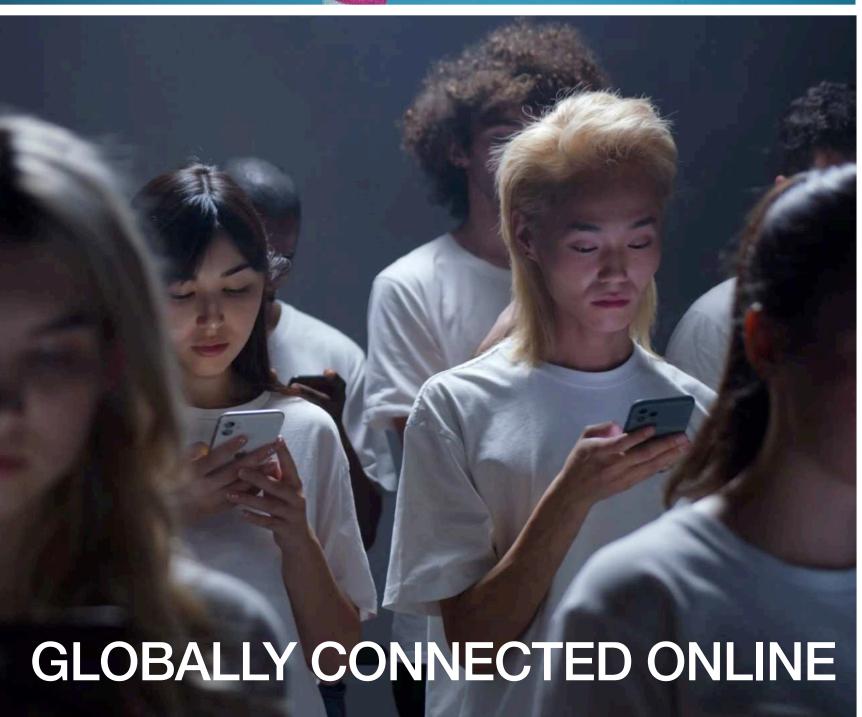


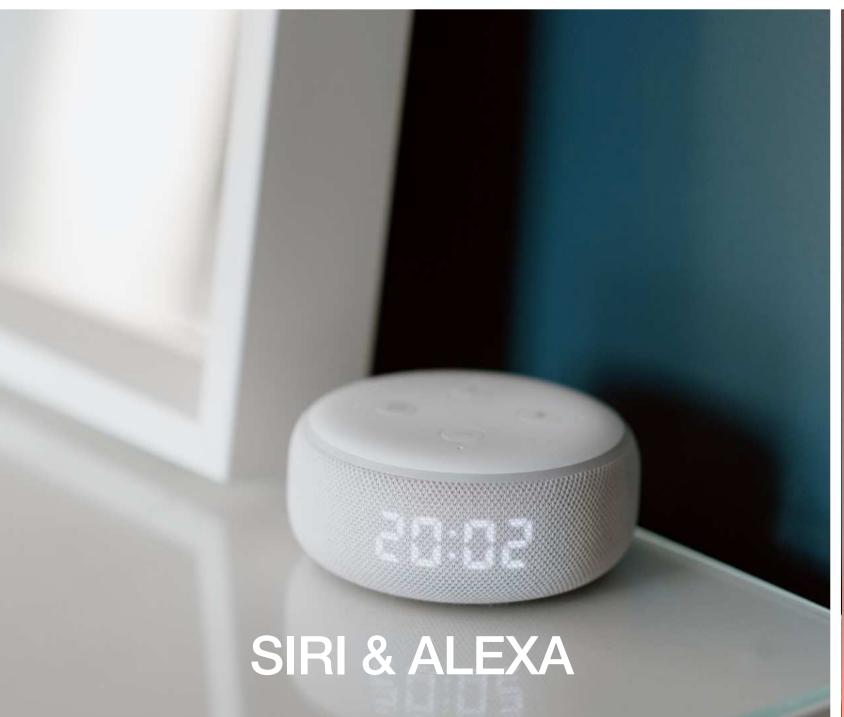


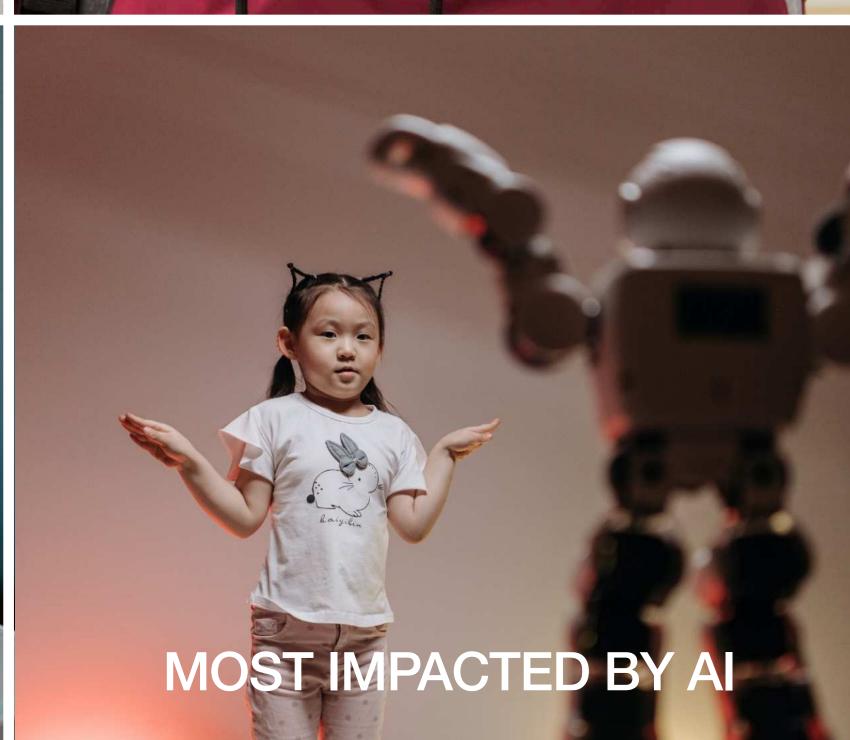












GLOBAL CASE STUDIES Rethinking the Mall



Name:

ESP eSport Experience Centre

Size:

36,000 sqm

Status:

Completed 2021

Location:

Putuo District, China

ESP eSPORT EXPERIENCE CENTRE





Target Customers:

12-30 yo

Anchor:

King Pro League (KPL) 350+ games/yr

Context:

Putuo District aims to be global eSport centre
20 eSport companies in district

Opportunity:

Projected 720.8m players by 2027 and \$5.4Bn, with annual growth rate of 8.21%

ESP eSPORT EXPERIENCE CENTRE

Name:

Taikoo Li Qiatan

Size:

120,000 sqm

Status:

Completed

Location:

Qiantan CBD, Shanghai, China





Tenants:

250 brands with a focus on luxury, contemporary fashion, lifestyle, F&B

Launch:

Garden-inspired concept, including Louis Vuitton's four-petal flower pattern inspired store, & Starbucks Greener Store Lab

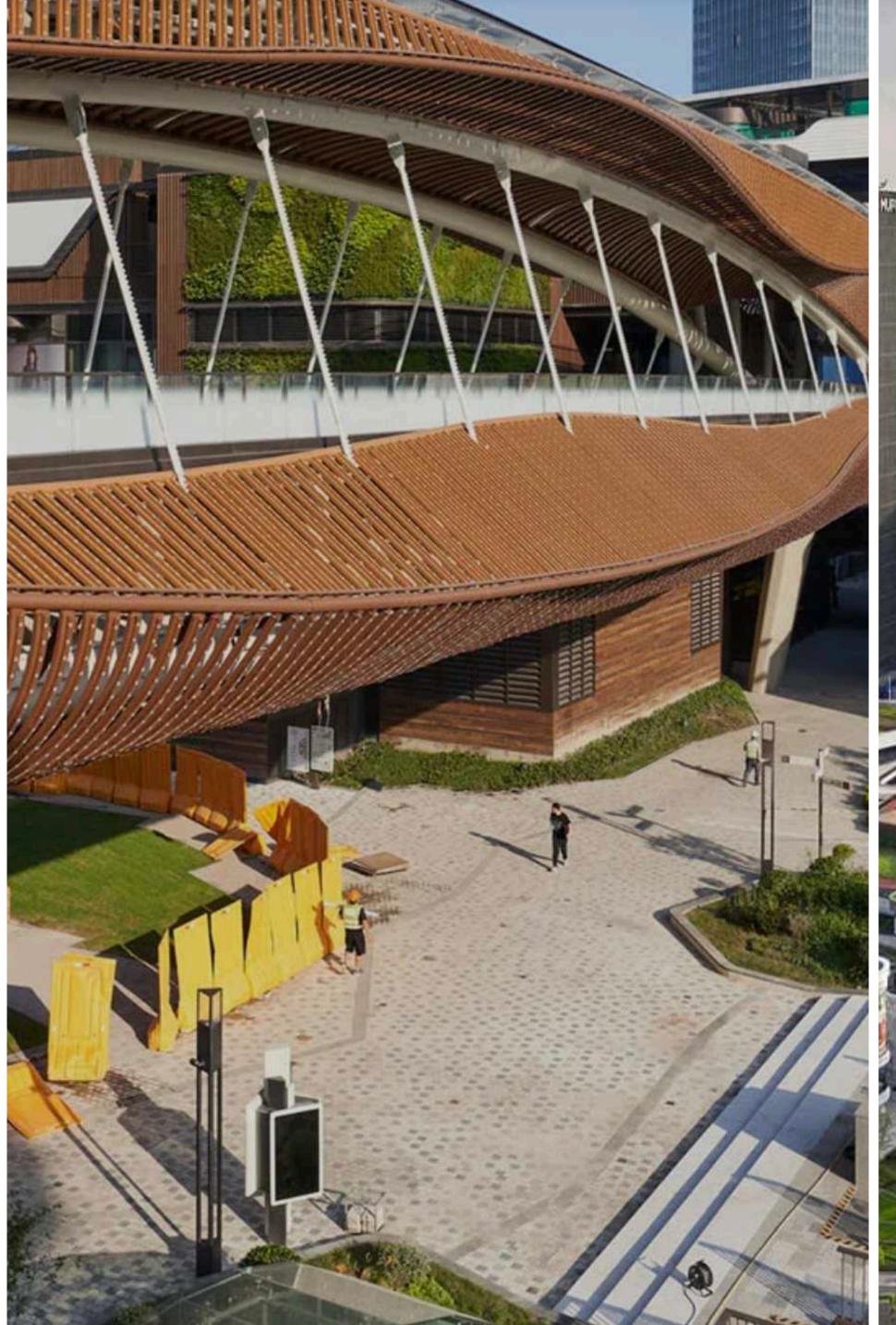
Theme:

Focus on wellness & sustainability

Amenities:

Wellness club









Name:

K11 GO

Size:

1 Million+ users

Status:

Launched March 2020

Location:

Virtual

K11GO HONG KONG/VIRTUAL





Theme:

'Cultural retail'

Platform:

Runs on WeChat

Programming:

Arts programming, select shopping opportunities, cultural hub for shoppers, tenants & artists.

'Kultural Academy' with 360 art tours, & curated classes

Opportunity:

\$5.4M revenue in 2020 via 700+ live streams

K11GO HONG KONG/VIRTUAL

RETAIL EVOLVES ALONGSIDE TECH

ESSENTIAL TO EVOLVE WITH IT

GEN-Z'S OUTSIZED INFLUENCE

EXPECT DIGITAL-FIRST EXPERIENCE

MAKE EMPTY SPACE PRODUCTIVE

ALT-INCOME OPPORTUNITIES

FUTURE-TECH IS EXCITING... & UNPREDICTABLE

GET STARTED ON THE JOURNEY TODAY!

THANKYOU







